Why Regulate?

## Peter Walker - Director, Technology OFTEL London Communications Symposium 14th September 2000



#### What do the public expect of us?

Extracts from real complaints made to Oftel...





Frequently Asked Questions "Why don't you...."

Get BT to drop their prices?

**Get C&W** to answer the phone?

**Fine Vodafone for being inefficient?** 

Make all local calls free?

• Take BT's licence away?

Stop BT from paying their Chairman so much?

# Frequently Asked Questions "Why don't you...."

- Stop changing the numbering system?
- Force NTL to give me compensation?
- Get BT to launch a new service I've just thought of?
- Force BT to provide ADSL tomorrow?
- Allow me to take my new mobile phone to Orange?

# Frequently Asked Questions "Why don't you...."

- Find out who's been illegally accessing my phone?
- Get BT to employ more engineers?
- Override Telewest's contract with me?
- Sack the people in One2One who refuse to answer my letters?



Frequently Asked Questions "Why don't you...."

- Back off and leave the industry to do what it wants?
- Stop meddling in fast moving markets?
- Regulate all companies the same?
- Stop BT having prices lower than ours?
- Prevent BT from being an ISP?

#### So what are we...

#### Watchdog or Fairy Godmother or what?





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#### Answer is...

- We are a regulator, not the manager, of the market
- So what then does a regulator do?
- Simple answer?
  - Protect customers (but from what?)
  - Ensure fair play (what's that precisely?)
  - Promote competition (always?)



What is regulation? A wider view

- Contrary to popular belief, most activities in life are subject to regulation
- Regulation can be viewed as (State) intervention as a proxy for citizens or companies who individually have insufficient bargaining power to negotiate with larger bodies in the delivery of desirable outcomes

Has similarities with the wider legal system

#### Why do we have Telecoms Regulation?

- To achieve those desirable and justified outcomes for consumers and the community as a whole that do not arise naturally from (competitive) markets;
- Particularly important where fully competitive markets do not (yet) exist
- Clearly important who decides (and how) what the desirable outcomes are
- Shorthand: Regulate where there is 'Market Offe Failure'

#### **Market Failure?**





# 7 reasons to regulate in the Communication Markets...



#### Things that Oftel, ITC, RA etc get up to...



- Prevent anti-competitive behaviour arising from
  - Abuse of dominance
  - Cartels
- Can be in the form of unfair trading
  - Predatory pricing
  - Margin squeeze
- Or exploitative practices
  - Excessive pricing
  - Unfair terms



Promotion of competition:-

- Removing barriers to entry
- Reducing costs of entry
- Removing barriers to switching
- Encouraging investment
- Transparency of consumer information



#### Consumer Protection

- Price Caps
- Publication of prices & performance
- Complaints investigations
- Negative content regulation
- Data Protection and privacy
- Unfair contract terms



- Achieve Social Objectives
  - Universal Service Obligation
  - TV Coverage Obligations
  - Low User schemes
  - Geographically averaged prices
  - Public Payphones
  - Free and secure 999 calls
  - Cheap Internet access for Schools etc
  - Positive content regulation

Output to the second second

- Externalities are benefits or disbenefits impacting customers that market forces won't directly affect.
- Positive Externality as more people join the network (Metcalfe's Law) - partly underpins the USO
- Being available for incoming calls

#### **Reasons to regulate - 5 (cont)**

#### • Negative Externalities:

- Radio interference
- Call termination charges
- Interconnection and interoperability generally
- Provision of Directory Information
- 'Bottlenecks'



• Management of scarce or finite resources:-

Radio Spectrum

**0207634** • Numbering, Naming & Addressing **6901** 

(perhaps) Rights of Way



 "Essential Requirements": over-arching requirements to achieve public (national) objectives:-

- Security of Network Operations
- Maintenance of Network Integrity
- Needs of law enforcement and national security
- Respond to civil emergencies





# That seems to be a lot of regulation!

- The preceding reasons are the root causes
- But not all causes are justified
- Costs may outweigh benefits
- May solve one problem but create others
- Hence all regulation must be justified to show clear cost benefit
- Question anything that requires permanent regulation

#### Not only that but...

- Regulators must act 'reasonably'
- Decisions must be 'fair':
  - Objective
  - Proportionate
  - Consistent
  - Transparent



#### **Oftel's 'Competition Plus' Strategy**

• Can be summed up as:

- "Competition wherever possible; Regulation where necessary"
- Underpinned by 4 objectives and 10 principles
- Recognises increasing competition
- Regulate only when justified market reviews
- Greater reliance on co- and self-regulation

#### **The 4 Oftel objectives**

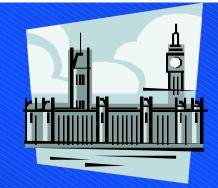
- Effective competition benefiting consumers
- Well informed consumers
- Adequately protected consumers
- Prevention of significant anti-competitive practice



#### Who should regulate?

- The role of co-regulation and self-regulation
  Less effective for competition issues
  Does convergence argue for convergence of regulators?
- Real issue is need for convergence of principles





## **Government White Paper**

- Commitment to review regulation
- Debate about the degree of convergence
- Carriage and content?
- Or economic regulation versus content regulation?
- Oftel believes that one body would be best
- But content regulation clearly separated

#### So is OFCOM the answer?

- What was the question?
- Need to recognise that most regulation is now constrained by EU Directives
- Hence the critical importance of the present EU Communications Review
- There are generalist regulators as well as specialist (sector specific) regulators

#### **Specialist vs Generalist** OFFICE OF FAIR TRADING broadcasting Oftel standards Office of Telecommunications commission P ing **ION** encv tho AND HEALTH SERVICE Ombudsman ICSTIS **Trading Standards** $\bigcirc$ DIO R DIC Nominet Trading Standards internet watch **Internet Watch** icstis dti & Govt departments!

#### So that's very simple then....

#### Regulatory challenges

- Tension between Competition Act & Telecoms Act
- Fast moving markets
- Internet economy
- Independence from Government
- Public Confidence



#### Conclusion

#### It's a dirty job, but someone's got to do it ....

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# Any Questions?

